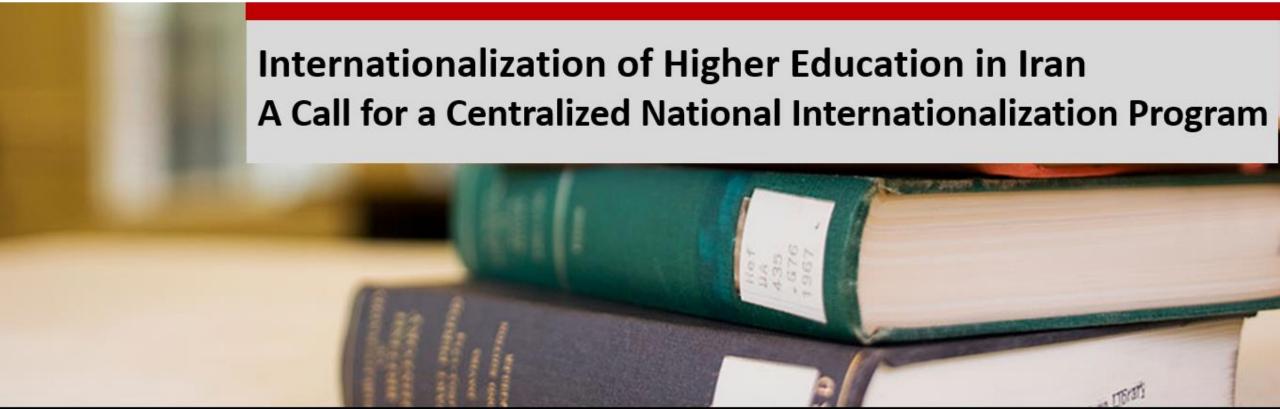




April 29-30, 2017

# Gaining a Foothold:







- ☐ Globalization
- history
- traditions
- culture
- priorities

☐ Internationalization of Higher Education



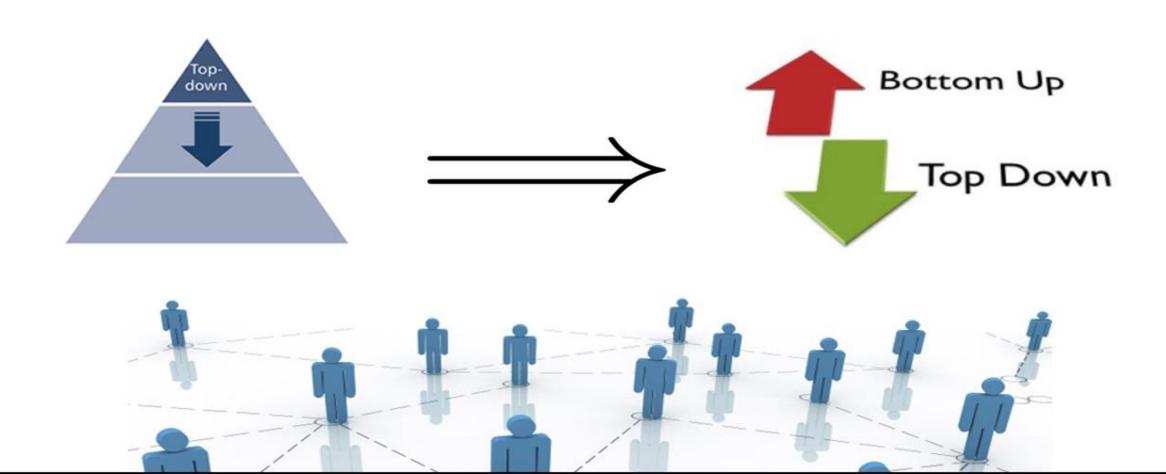


## **Our International Mission in Iran**



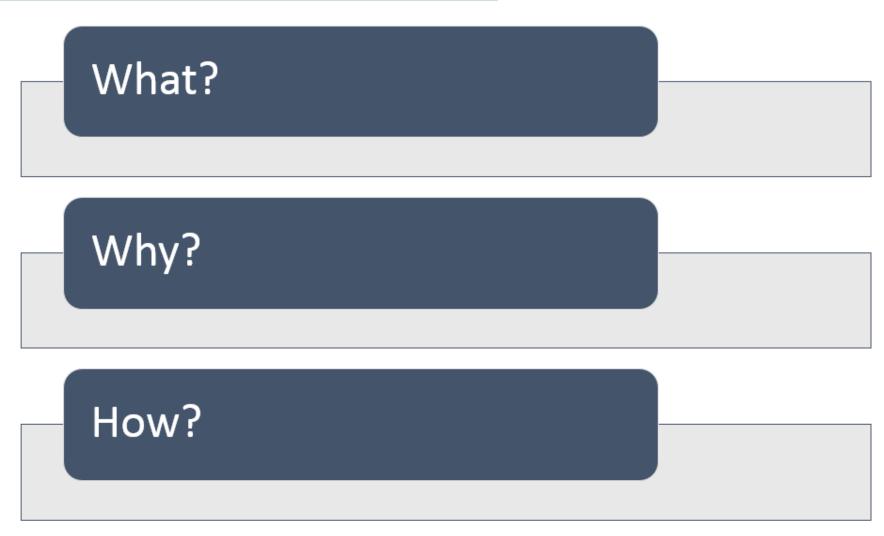


## ☐ Accepting the Idea (and thereof the necessity)





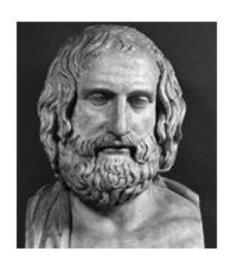
#### IHE in Iran: Internationalization at Home





#### IHE in Iran: Internationalization at Home

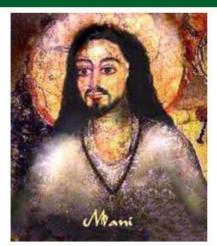


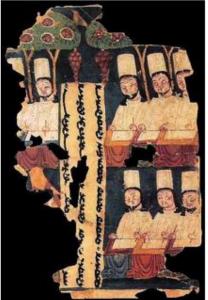


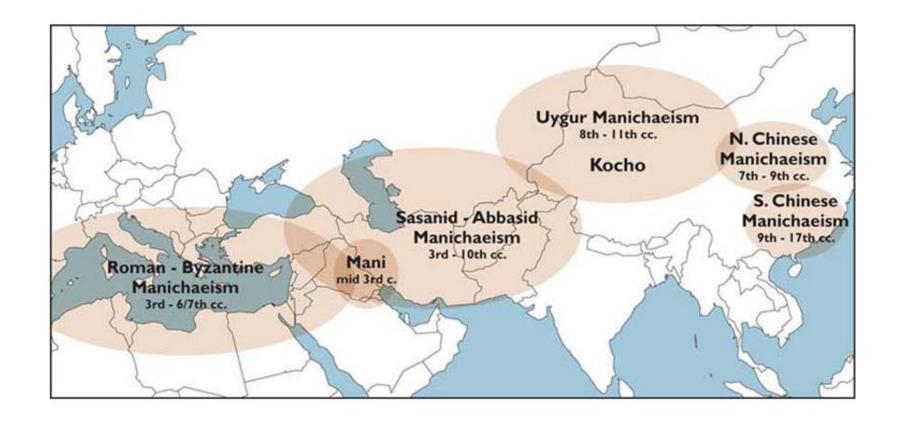




#### IHE in Iran: Internationalization at Home

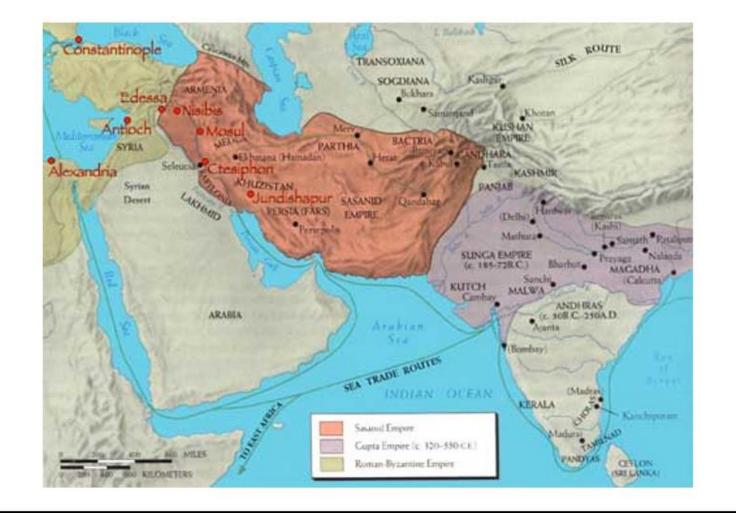






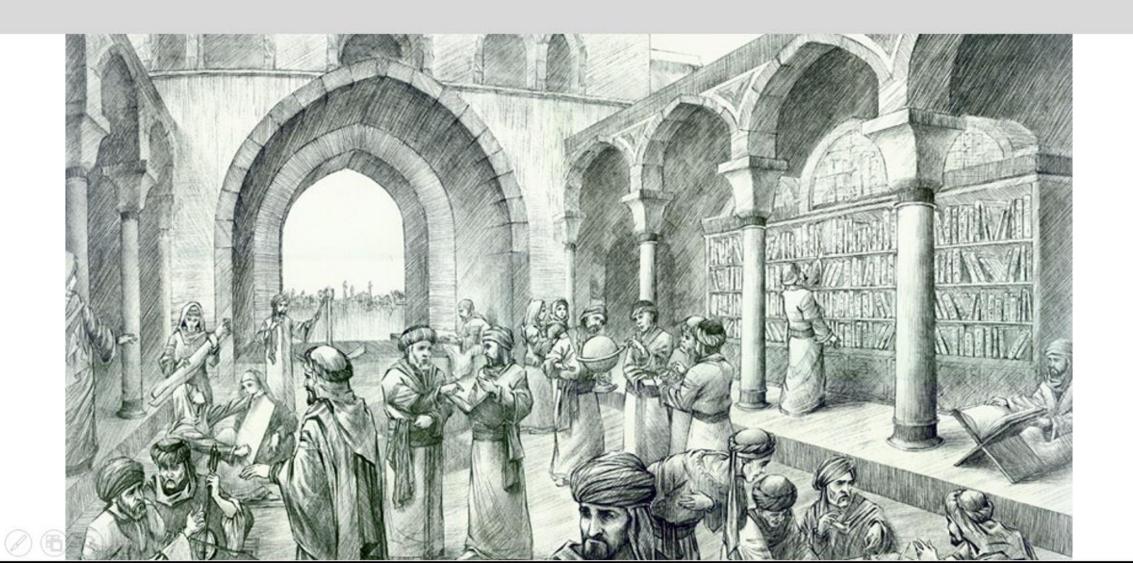


## ☐ Academy of JundiShapur













لاَ إِكرَاهَ فِي ٱلدِّينُ قَدْ تَبَّينَ ٱلرُّشْدُ مِنَ ٱلْغَي (بقره/ ٢٥٤)

وَ مَا عَلَى ٱلرَّسُولِ إِلَّاٱلْبَلَاغُ ٱلْمَبِينُ (نور/ ۵۴؛ عنكبوت/ ۱۸؛ آل عمران/ ۲۰؛ مائده/ ۹۲ و۹۹؛ رعد/ ۴۰؛ نحل/ ۳۵و۸۲؛ يس/ ۱۷)

فَذَكر انما أنت مَذكر ، لَست عَلَيهِم بِمُصَيطِر (غاشيه/ ٢١و٢٢)





#### The Establishment of Dar ul-Funun (1851)











#### **Modern Universities**







#### **Modern Universities**

قانون اجازه تأسیس دانشگاه در تهران مصوب ۸ خرداد ماه ۱۳۱۳ شمسی مادهی سوم

تبصرهی ۲ - رییس دانشگاه مجاز است علماء و دانشمندان مملکتی و خارجی را بر حسب پیشنهاد شورای دانشگاه و تصویب وزیر معارف به عضویت افتخاری دانشگاه بپذیرد.



☐ Consciousness/Awareness Raising





## ☐ Intercultural Sensitivity, Understanding, Competence











☐ Situation Analysis Means-Ends Analysis





## ☐ Structural/Institutional Changes





## ☐ International Capacity Development/Building





#### **□** ICT Infrastructure







### ☐ Motivating Iranian Scholars abroad to Return





## ☐ Financing Internationalization





#### ☐ Internationalization of the Curriculum

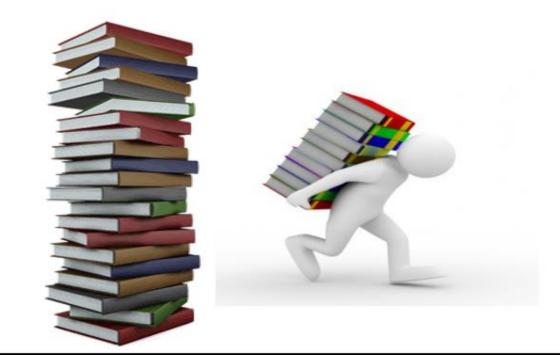
- ➤ Internationalization and accreditation of educational programs
- ➤ Developing interdisciplinary educational programs to answer the new demands of the world
- ➤ Offering programs and degrees according to the ever-changing market, and applicants' needs and demands

## ➤ Language?



- ☐ Joint Research Projects
- ☐ Mobility Programs vs. Program Mobility
- **☐** Offices and Branches
- ☐ Ranking, quality Assurance and Accreditation







☐ Study Abroad

Study Abroad: Brain drain or brain gain?

? فرار مغزها Brain drain or

The (mis)conception of brain! The (mis)conception of drain!



### ☐ IHE in Iran: Challenges

- Budgetary considerations
- Cultural sensitivity issues
- Lack of Interest from stakeholders and participants (e.g., faculty members)
- Bureaucratic difficulties
- Limited experience and expertise of participants
- Little or zero recognition of benefits and/or achievements



- While internationalization endeavors carried out by the institutions on an institutional level have positive impacts, the divided and singular actions of different institutions may not have the greatest and most favorable results.
- Centralized internationalization follows the policy of "No One Left Behind." With this approach, we can ensure the progress and growth of the qualified Iranian universities towards the objectives and goals.

## It Takes Two Hands to Clap



#### Instances from around the World



















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- 31. Maragheh University of Medical Sciences
- 32. Mashhad University of Medical Sciences
- 33. Neyshabur Faculty of Medical Sciences
- 34. Qazvin University of Medical Sciences

- 35. Qom University of Medical Sciences and Health Services
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- 55. Shahid Rajaee University
- 56. Sharif University of Technology
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- 58. University of Social Welfare and Rehabilitation Sciences
- 59. University of Tehran
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- 61. Torbat Jam University of Medical Sciences
- 62. Urmia University of Medical Sciences
- 63. Yasuj University of Medical Sciences
- 64. Shahid Sadoughi University of Medical Sciences
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- Accreditation on a National Scale
- Internationalization at the Societal Level



# Strategies for International Cooperation and Integration





#### CENTRALIZED Internationalization: Strategies

- a) Building up and expanding relationships with international organizations and academic institutions, and expanding cooperation with internationally prominent universities, and launching a strategy on teaching and learning in international languages
- b) Selecting and putting into use advanced and modern training programs, curricula and materials, which are being used in international universities and which are suitable for Iran's developmental needs
- c) Developing relations by exchanging lecturers and students, joint training and research programs with other international universities, and continuing to send teaching staff and students overseas to study in key areas;
- d) Taking every opportunity to attract highly qualified experts from foreign countries to provide training and research support, while formulating systematic policies to attract overseas Iranian citizens trained abroad to come back to the country and help **Iran**;



Internationalization of Higher Education Seminar

Mobility Programs

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eshabani@tums.ac.ir